## City of Westlake



# FISCAL YEAR 2022 ANNUAL BUDGET

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### **City of Westlake**

#### Budget Calendar - Fiscal Year 2022 Annual Budget

| Key Dates        | Activity / Tasks   |
|------------------|--|
| By June 1        | Receipt of Estimated Assessable Property Values  |
| Thu July 1       | Property Appraiser certifies the taxable values  |
| Mon July 12      | City of Westlake Regular Council Meeting – Preliminary Budget Presentation; Approve Tentative Millage Rate and date of first public hearing; Set Assessment Rate for Solid Waste Collection.             |
| Wed July 28      | County School Board Budget 1st Hearing   |
| Mon August 2     | City of Westlake Budget Workshop – Budget Presentation with Council changes  |
| Wed August 4     | Deadline for submitting DR 420 to Property Appraiser & Tax Collector  a) Include Proposed Millage Rate b) the current rollback rate c) The date, time, and meeting place of the tentative budget hearing |
| Mon August 23    | City of Westlake Budget Workshop – As needed   |
| Thu September 9  | County Budget 1st Hearing  |
| Mon September 13 | City of Westlake Regular Council Meeting – 1st Budget & Millage Rate Hearing; Assessment Rates for Solid Waste Collection  |
| Tue September 14 | County School Board Budget 2nd Hearing   |
| Mon September 20 | County Budget 2nd Hearing  |
| Thu September 23 | Publish Notice of Budget Increase and Budget Summary in PB Post  |
| Mon September 27 | City of Westlake Special Council Meeting - 2nd and Final Budget Hearing  |
| Thu September 30 | Deadline to Send Adopted Millage Rate to Property Appraiser & Tax Collector  |
| Wed October 27   | Deadline to Certify Compliance with Florida Department of Revenue  |

<sup>\*\*</sup> Per Florida Statutes, the hearing dates scheduled by the county commission and school board shall not be utilized by any other taxing authority within the county for its public hearings.



#### All Funds – Total Budget

|                                  |                   | FY 2021     |                  | FY 2022     |                              |                           |  |  |  |  |
|----------------------------------|-------------------|-------------|------------------|-------------|------------------------------|---------------------------|--|--|--|--|
| Description                      | Amended<br>Budget | Forecast    | Fav /<br>(Unfav) | Budget      | Incr./(Decr.)<br>Over Budget | % Budget<br>Incr./(Decr.) |  |  |  |  |
| FUNDING                          |                   |             |                  |             |                              |                           |  |  |  |  |
| Total Revenue                    | \$5,269,800       | \$7,480,670 | \$ 2,210,869     | \$6,010,500 | \$ 740,700                   | 14.1%                     |  |  |  |  |
| Total Fund Bal. Use / (Addition) | -                 | (2,940,060) | (2,940,060)      | -           | -                            | NA                        |  |  |  |  |
| Total Funding                    | \$5,269,800       | \$4,540,611 | \$ (729,191)     | \$6,010,500 | \$ 740,700                   | 14.1%                     |  |  |  |  |
| <u>EXPENDITURES</u>              |                   |             |                  |             |                              |                           |  |  |  |  |
| Personnel Expenditures           | \$ 157,600        | \$ 157,600  | \$ -             | \$ 118,800  | \$ (38,800)                  | -24.6%                    |  |  |  |  |
| Operating Expenditures           | 4,743,700         | 4,376,863   | 366,837          | 5,226,400   | 482,700                      | 10.2%                     |  |  |  |  |
| Debt Service Expenses            | -                 | -           | -                | -           | -                            | NA                        |  |  |  |  |
| Capital Expenditures             | -                 | -           | -                | 50,000      | 50,000                       | NA                        |  |  |  |  |
| Contingency                      | 134,000           | 6,148       | 127,852          | 151,000     | 17,000                       | 12.7%                     |  |  |  |  |
| Reserves                         | 234,500           | -           | 234,500          | 464,300     | 229,800                      | 98.0%                     |  |  |  |  |
| Total Expenditures               | \$5,269,800       | \$4,540,611 | \$ 729,189       | \$6,010,500 | \$ 740,700                   | 14.1%                     |  |  |  |  |



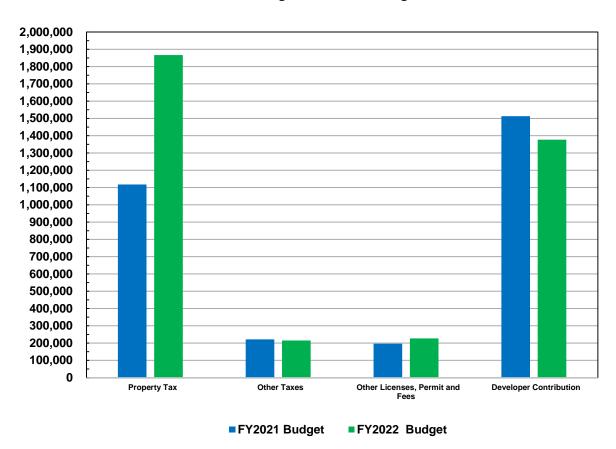
#### **General Fund – Summary**

|                            |                   | FY 2021     |                  |             | FY 2022                   |                           |
|----------------------------|-------------------|-------------|------------------|-------------|---------------------------|---------------------------|
| Description                | Amended<br>Budget | Forecast    | Fav /<br>(Unfav) | Budget      | Incr./(Decr.) Over Budget | % Budget<br>Incr./(Decr.) |
| FUNDING                    |                   |             |                  |             |                           |                           |
| Total Revenue              | \$3,048,700       | \$2,606,284 | \$ (442,417)     | \$3,685,700 | \$ 637,000                | 20.9%                     |
| Total Funding              | \$3,048,700       | \$2,606,284 | \$ (442,417)     | \$3,685,700 | \$ 637,000                | 20.9%                     |
| EXPENDITURES               |                   |             |                  |             |                           |                           |
| Personnel Expense          | \$ 157,600        | \$ 157,600  | \$ -             | \$ 118,800  | \$ (38,800)               | -24.6%                    |
| Operating Expense          | 2,522,600         | 2,442,536   | 80,064           | 2,901,600   | 379,000                   | 15.0%                     |
| Capital Expenditures       | -                 | -           | -                | 50,000      | 50,000                    | NA                        |
| Contingency                | 134,000           | 6,148       | 127,852          | 151,000     | 17,000                    | 12.7%                     |
| Reserves                   | 234,500           | -           | 234,500          | 464,300     | 229,800                   | 98.0%                     |
| Total Expenditures         | \$3,048,700       | \$2,606,284 | \$ 442,416       | \$3,685,700 | \$ 637,000                | 20.9%                     |
| AVAILABLE FUND BALANCE     |                   |             |                  |             |                           |                           |
| Opening Balance            | \$ 203,643        | \$ 203,643  | \$ -             | \$ 203,643  | \$ -                      | 0.0%                      |
| Closing Balance            | \$ 203,643        | \$ 203,643  | \$ -             | \$ 203,643  | \$ -                      | 0.0%                      |
| Closing Bal % Of Total Exp | 6.7%              | 7.8%        | 1.1%             | 5.5%        | 0.0%                      | N/A                       |

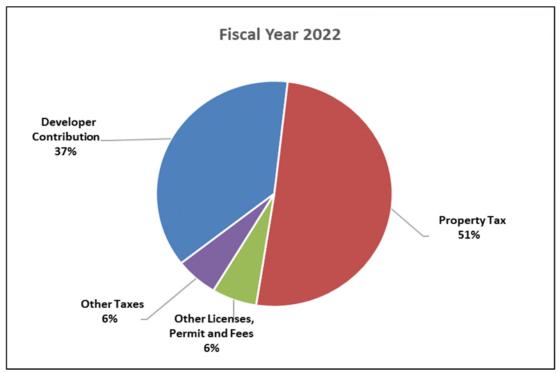
#### **General Fund – Source of Funds**

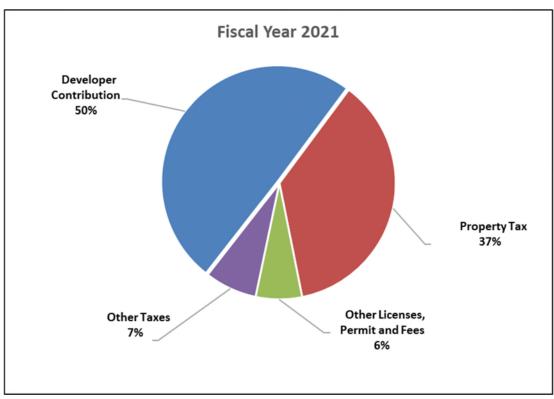
|                                 |             | FY 2021       |          |                  | FY 2022 |          |               |  |  |  |
|---------------------------------|-------------|---------------|----------|------------------|---------|----------|---------------|--|--|--|
|                                 | Amended     | Amended Fav / |          |                  | Incr.   | (Decr.)  | % Budget      |  |  |  |
| Description                     | Budget      | Forecast      | (Unfav   | /) Budget        | Over    | Budget   | Incr./(Decr.) |  |  |  |
|                                 |             |               |          |                  |         |          |               |  |  |  |
| Property Tax                    | \$1,117,967 | \$1,076,807   | \$ (41,  | 160) \$1,866,704 | \$ 7    | 748,737  | 67.0%         |  |  |  |
| Other Taxes                     | 221,500     | 216,226       | (5,      | 274) 214,900     |         | (6,600)  | -3.0%         |  |  |  |
| Other Licenses, Permit and Fees | 196,300     | 491,014       | 294,     | 714 226,800      |         | 30,500   | 15.5%         |  |  |  |
| Developer Contribution          | 1,512,933   | 821,535       | (691,    | 398) 1,377,296   | (1      | 135,637) | -9.0%         |  |  |  |
| Interest Income                 | -           | 702           |          | 702 -            |         | -        | NA            |  |  |  |
| Total Source of Funds           | \$3,048,700 | \$2,606,284   | \$ (442, | 417) \$3,685,700 | \$ 6    | 37,000   | 20.9%         |  |  |  |

FY2021 Budget vs. FY2022 Budget



#### **General Fund – Source of Funds**





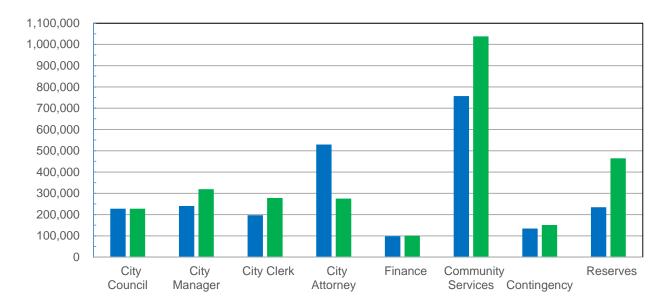
#### **General Fund – Revenue Detail**

|  | F        | Y 2019          |    | FY 2020           |    |                  |    | FY 2021          |    |                  |     | FY 2022          |     |            |                           |
|--|----------|-----------------|----|-------------------|----|------------------|----|------------------|----|------------------|-----|------------------|-----|------------|---------------------------|
| Description  |          | A = 4 I         |    | Antoni            |    | Amended          | Ι. | Forecast         |    | Fav /<br>(Unfav) |     | Decelorat        |     | r./(Decr.) | % Budget<br>Incr./(Decr.) |
| Description  | <u> </u> | Actual          |    | Actual            |    | Budget           | ۲  | rorecasi         |    | (Ulliav)         |     | Budget           | Ovi | er buuget  | ilici./(Deci.)            |
| Property Tax   |          |                 |    |                   |    |                  |    |                  |    |                  |     |                  |     |            |                           |
| Tax Receipts - Current Year                              | \$       | 229,571         | \$ | 554,887           | \$ | 1,164,549        | \$ | \$1,119,844      | \$ | (44,705)         | \$  | 1,711,879        | \$  | 547,330    | 47.0%                     |
| Tax Receipts - Discounts                                 |          | (7,573)         |    | (19,605)          |    | (46,582)         |    | (43,037)         |    | 3,545            |     | (68,475)         |     | (21,893)   | 47.0%                     |
| Special Assessments-Tax Collector                        |          | -               |    | -                 |    | -                |    | -                |    | -                |     | 232,600          |     | 232,600    | NA                        |
| Special Assmnts- Discounts                               |          | -               |    | -                 |    | -                |    | -                |    | -                |     | (9,300)          |     | (9,300)    | NA                        |
| Total - Property Tax                                     | \$       | 221,998         | \$ | 535,282           | \$ | 1,117,967        | \$ | 1,076,807        | \$ | (41,160)         | \$  | 1,866,704        | \$  | 748,737    | 67.0%                     |
| Other Taxes  |          |                 |    |                   |    |                  |    |                  |    |                  |     |                  |     |            |                           |
| Local Option Fuel Tax                                    |          | 47              |    | 138               |    | 100              |    | 50               |    | (50)             |     | 100              |     |            | 0.0%                      |
| Municipal Revenue Sharing                                |          | 41              |    | 864               |    | 4,700            |    | 5,186            |    | 486              |     | 4,700            |     | -          | 0.0%                      |
| Local Govt. Half Cent Sales Tax                          |          | -               |    | 004               |    | 4,700            |    | 5, 100           |    | 400              |     | 4,700            |     | -          | NA                        |
|  |          | 20 645          |    | 110 672           |    | 152 000          |    | 120 165          |    | (22.725)         |     | 111 500          |     | (44, 400)  | -27.1%                    |
| Public Service Tax-Electricity  Public Service Tax-Water |          | 28,645          |    | 119,672<br>20,755 |    | 152,900          |    | 120,165          |    | (32,735)         |     | 111,500          |     | (41,400)   | 62.6%                     |
| Public Service Tax-Water  Public Service Tax-Gas         |          | 4,603           |    | 17,573            |    | 27,000<br>19,000 |    | 38,051<br>27,038 |    | 11,051<br>8,038  |     | 43,900<br>36,900 |     | 16,900     | 94.2%                     |
| Communications Svcs. Tax                                 |          | 8,118<br>16,353 |    | 15,190            |    | 17,800           |    | 25,736           |    | 7,936            |     | 17,800           |     | 17,900     | 0.0%                      |
| Total - Other Taxes                                      | \$       | 57,766          | \$ |                   | \$ |                  | \$ |                  | \$ | (5,274)          | \$  |                  | \$  | (6,600)    | -3.0%                     |
| Total Guiol Taxoo  | ۳        | 37,700          | *  | 174,132           | Ť  | 221,300          | ۳  | 210,220          | Ψ  | (3,214)          | *   | 214,300          | ۳   | (0,000)    | -3.07                     |
| Other Licenses, Permits and Fees Fees                    |          |                 |    |                   |    |                  |    |                  |    |                  |     |                  |     |            |                           |
| FPL Franchise Fee  | \$       | 83,563          | \$ | 94,338            | \$ | 113,700          | \$ | 121,196          | \$ | 7,496            | \$  | 112,400          | \$  | (1,300)    | -1.1%                     |
| Occupational Licenses                                    |          | 8,700           |    | 6,060             |    | 5,000            |    | 5,000            |    | -                |     | 6,100            |     | 1,100      | 22.0%                     |
| Building Reinspection Fees                               |          | 13,400          |    | 24,550            |    | -                |    | -                |    | -                |     | -                |     | -          | NA                        |
| State Building Surcharge Admin.Fees                      |          | 1,461           |    | 3,497             |    | -                |    | -                |    | -                |     | -                |     | -          | NA                        |
| FPL TUG Program Admin.Fee                                |          | 16,800          |    | 49,500            |    | -                |    | -                |    | -                |     | -                |     | -          | NA                        |
| Solid Waste Disposal Fees                                |          | -               |    | 53,917            |    | 3,600            |    | 210,786          |    | 207,186          |     | 29,100           |     | 25,500     | 708.3%                    |
| County Impact Fee Admin.Fees                             |          | 63,229          |    | 149,209           |    | 45,500           |    | 112,416          |    | 66,916           |     | 48,100           |     | 2,600      | 5.7%                      |
| County Solid Waste Admin.Fees                            |          | 5,728           |    | -                 |    | -                |    | -                |    | -                |     | -                |     | -          | NA                        |
| Contractor Registration Fees                             |          | 4,775           |    | 2,175             |    | 2,300            |    | 953              |    | (1,347)          |     | 1,000            |     | (1,300)    | -56.5%                    |
| Impact Fees  |          | -               |    | -                 |    | -                |    | -                |    | -                |     | -                |     | -          | NA                        |
| Lien Search Fees   |          | 570             |    | 1,330             |    | -                |    | 4,988            |    | 4,988            |     | 1,300            |     | 1,300      | NA                        |
| Administrative Fees                                      |          | -               |    | -                 |    | 10,500           |    | 12,216           |    | 1,716            |     | 21,000           |     | 10,500     | 100.0%                    |
| Burgler Alarm Fees                                       |          | -               |    | 2,438.00          |    | 2,500            |    | 4,529            |    | 2,029            |     | 2,400            |     | (100)      | -4.0%                     |
| Other Fees   |          | 40,324          |    | 7,508             |    | 13,200           |    | 18,930           |    | 5,730            |     | 5,400            |     | (7,800)    | -59.1%                    |
| Total - Other Licenses, Permits and Fees                 | \$       | 238,550         | \$ | 394,522           | \$ | 196,300          | \$ | 491,014          | \$ | 294,714          | \$  | 226,800          | \$  | 30,500     | 15.5%                     |
| Developer Contribution                                   | \$1      | ,100,000        | \$ | 625,000           | 9  | 1,512,933        | \$ | 821,535          | \$ | (691 398)        | \$  | 1 377 296        | \$  | (135,637)  | -9.0%                     |
| 20.0.500.000.000000                                      | Ψ'       | , 100,000       | ٣  | 020,000           | ۲  | . 1,012,333      | ۳  | . 021,000        | Ψ  | (331,330)        | ٣   | .,511,230        | ٣   | (100,001)  | -3.0 /                    |
| Interest Income  |          |                 |    |                   |    |                  |    |                  |    |                  |     |                  |     |            |                           |
| Interest Income  | \$       | 1,161           | \$ | 28                | \$ | -                | \$ | 527              | \$ | 527              | \$  | -                | \$  | -          | NA                        |
| Interest Income - Tax Collector                          |          | 42              |    | 610               | L  | -                |    | 175              |    | 175              |     | -                |     | -          | NA                        |
| Total - Interest Income                                  | \$       | 1,203           | \$ | 638               | \$ | -                | \$ | 702              | \$ | 702              | \$  | -                | \$  | -          | NA                        |
| Total Revenue  | \$2      | 402 761         | 6  | 3,921,070         | Ļ  | 3,048,700        | ¢  | 2,606,284        | ¢  | (442,417)        | 6   | 3,685,700        | \$  | 627 000    | 20.9%                     |
| Total Nevellue   | ₽Z       | ,492,761        | 4  | 3,921,070         | ⊣  | 3,048,700        | ╀  | ,000,∠84         | Þ  | (442,417)        | ,   | 3,000,700        | ₽   | 637,000    | 20.9%                     |
| Use / (Add't) Fund Balance                               | T        | 161,016         |    | 116,791           | T  | -                | T  | -                |    | -                |     | -                |     | -          | NA                        |
| ,  |          | . ,             |    | -,                | L  |                  |    |                  |    |                  |     |                  |     |            |                           |
| Total Funding  | \$2      | ,653,777        | \$ | 4,037,861         | \$ | 3,048,700        | \$ | 2,606,284        | \$ | (442,417)        | \$: | 3,685,700        | \$  | 637,000    | 20.9%                     |

#### **General Fund – Expenditures by Function**

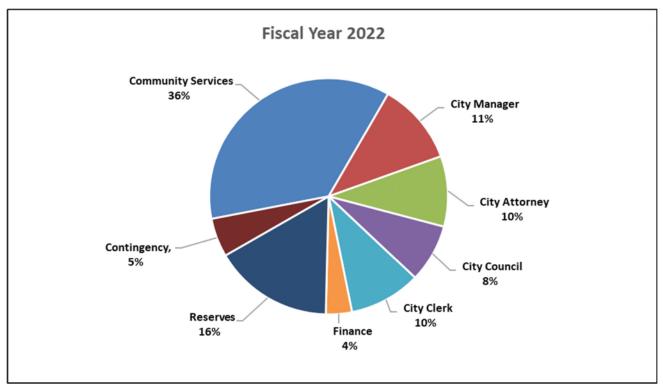
|                    |                   | FY 2021     |                  |             | FY 2022                      |                           |
|--------------------|-------------------|-------------|------------------|-------------|------------------------------|---------------------------|
| Description        | Amended<br>Budget | Forecast    | Fav /<br>(Unfav) | Budget      | Incr./(Decr.)<br>Over Budget | % Budget<br>Incr./(Decr.) |
|                    |                   |             |                  |             |                              |                           |
| City Council       | \$ 227,400        | \$ 169,018  | \$ 58,382        | \$ 227,400  | \$ -                         | 0.0%                      |
| City Manager       | 240,600           | 238,033     | 2,567            | 319,500     | 78,900                       | 32.8%                     |
| City Clerk         | 196,600           | 175,413     | 21,187           | 278,100     | 81,500                       | 41.5%                     |
| City Attorney      | 529,100           | 460,798     | 68,302           | 275,000     | (254,100)                    | -48.0%                    |
| Finance            | 98,000            | 97,950      | 50               | 100,800     | 2,800                        | 2.9%                      |
| Community Services | 757,000           | 1,029,094   | (272,094)        | 1,037,300   | 280,300                      | 37.0%                     |
| Contingency        | 134,000           | 6,148       | 127,852          | 151,000     | 17,000                       | 12.7%                     |
| Reserves           | 234,500           | -           | 234,500          | 464,300     | 229,800                      | 98.0%                     |
| Total Expense      | \$2,417,200       | \$2,176,454 | \$ 240,747       | \$2,853,400 | \$ 436,200                   | 18.0%                     |

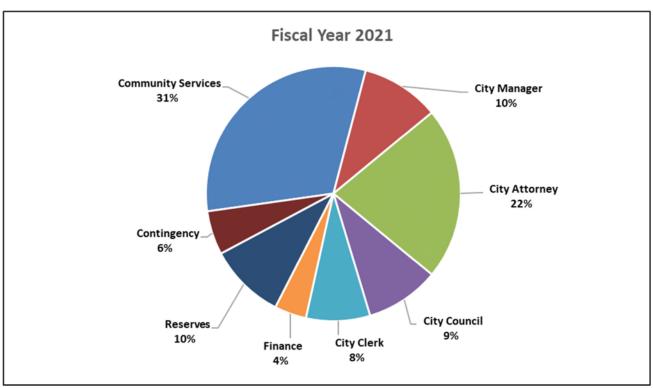
FY2021 Budget vs. FY2022



■FY2021 Budget ■FY2022 Budget

#### **General Fund – Expenditures by Function**





#### **General Fund – City Council Department**

#### **Summary**

The form of government used by the City of Westlake is a Council-Manager form. The City Council shall conduct regular meetings, special meetings, adopt codes and ordinances, and approve the annual budget by September 30<sup>th</sup> each year by resolution.

#### **Mission**

To serve as the legislative body in accordance with the Charter and applicable statutes.

#### **Current Year Highlights**

- Approved over eight plats for future development.
- Adopted ordinances for additional chapters of the City's Land Development regulations.
- Approved three site plans for nonresidential properties.
- Conducted annual budget workshops with the City Manager and staff.
- Approved plans to remodel the Grove Market Place and Winn Dixie.
- Implemented an evaluation process for applicable staff.
- Released the first video of "Back and Beyond" describing the City's origin and future.

#### **Next Year Goals**

- Improve Communication with the Residents through multiple media methods.
- Finish the adoption of the remaining chapters of the City's Land Development regulations.
- Approve additional plats as presented by staff.
- Approve nonresidential site plans for developments in conformance with the City's Land Development Regulations (LDRs).

|   | _  | FY 2019    | FY 2020       | FY 2021 |                  |    |            |    | FY 2022         |    |                 |    |                         |                          |
|---|----|------------|---------------|---------|------------------|----|------------|----|-----------------|----|-----------------|----|-------------------------|--------------------------|
| Description   |    | Actual     | Actual        |         | mended<br>Budget | F  | orecast    | (  | Fav /<br>Unfav) |    | Budget          |    | r./(Decr.)<br>er Budget | % Budget<br>Incr.(Decr.) |
| Personal Services                                       |    |            |               |         |                  |    |            |    |                 |    |                 |    |                         |                          |
| Mayor/Council Stipend                                   | \$ | 204,000    | \$<br>175,200 | \$      | 146,400          | \$ | 146,400    | \$ | -               | \$ | 110,400         | \$ | (36,000)                | -24.59%                  |
| FICA  |    | 15,606     | 13,403        |         | 11,200           |    | 11,200     |    | -               |    | 8,400           |    | (2,800)                 | -25.00%                  |
| Total Personal Services                                 | \$ | 219,606    | \$<br>188,603 | \$      | 157,600          | \$ | 157,600    | \$ | -               | \$ | 118,800         | \$ | (38,800)                | -24.62%                  |
| Operating Expenses                                      |    |            |               | •       |                  |    |            |    |                 |    |                 |    |                         | 0.00%                    |
| ProfServ-Legislative Expense Public Officials Insurance | \$ | -          | \$<br>3,500   | \$      | 24,000<br>3,900  | \$ | 4,025      | \$ | 24,000<br>(125) | \$ | 24,000<br>4,400 | \$ | -<br>500                | 12.82%                   |
| City Events   |    | -          | -             |         | 25,000           |    | -          |    | 25,000          |    | 63,800          |    | 38,800                  | 155.20%                  |
| Election Fees Council Expenses                          |    | -<br>4,617 | 560<br>8,068  |         | -<br>15,000      |    | -<br>5,998 |    | 9,002           |    | -<br>15,000     |    | -                       | NA<br>0.00%              |
| Dues, Licenses, Subscriptions                           |    | -          | -             |         | 1,900            |    | 1,395      |    | 505             |    | 1,400           |    | (500)                   | -26.3%                   |
| Total Operating Expenses                                | \$ | 4,617      | \$<br>12,128  | \$      | 69,800           | \$ | 11,418     | \$ | 58,382          | \$ | 108,600         | \$ | 38,300                  | 55.6%                    |
| Total City Council                                      | \$ | 224,223    | \$<br>200,731 | \$      | 227,400          | \$ | 169,018    | \$ | 58,382          | \$ | 227,400         | \$ | (500)                   | 0.0%                     |

#### **General Fund – City Manager Department**

#### **Summary**

The City Manager is the chief administrative officer of the City and is responsible for directing and supervising the administration of all departments, offices, and agencies of the City except the City Attorney, unless otherwise directed in the City Charter. The City Manager shall:

- Execute all laws and provisions of the Charter and acts of the City Council.
- Make recommendations to the City Council concerning the affairs of the City.
- Prepare the annual operating and capital budgets.
- Ensure that the City Clerk prepares the agendas for City Council meetings.
- Draw and sign vouchers as provided by ordinance.
- Provide administrative services to support the City Council.
- Keep the City Council advised as to the financial condition of the City.
- Provide reports to the City Council on the finances and administrative services of the City.
- Perform other duties as outlined in the Charter or requested by the City Council.

#### **Mission**

To implement the policies and direction of the City Council, serve the residents of the community by fulfilling duties as the legislative body directs through developing policies designed to successfully perform municipal functions and render other municipal services.

#### **Major Challenges**

- Planning for sufficient space or alternate means to provide City services.
- Final implementation of the Building Department software allowing the electronic submission, approval and inspections reporting of the Building Department.
- Maintaining the proper level of service while minimizing the overall cost for services.
- Drafting and passage of the remaining Land Development Regulations in order to move from the interim code.
- Identifying services needed in the future and available revenues.
- Maintaining cooperation with other agencies surrounding and impacting the City.
- Working with the developers and other third parties to maintain the original vision of the City.

#### **Current Year Highlights**

- Completed drafting and first reading of Chapter 5 "Land Development".
- Completed drafting of the Noise ordinance.
- Held monthly "Coffee with the Manager" online discussions with the residents.
- Ensured that development complied with the comprehensive master plan and current LDRs.
- Processed eight additional plats for development within the City.
- Continued to implement the GIS program for all facilities located within the City.
- Made progress toward implementation of a building department software system.
- Made progress toward implementation of administrative processes and software that improves efficiency and minimizes additional staffing requirements.
- Implemented additional social media outreach to the residents through the City Clerk's office.
- Implemented the Public Relations video for the "Back and Beyond" messaging.

#### **General Fund – City Manager Department**

#### **Next Year Goals**

- Continue monthly "Coffee with the Manager" to keep residents informed of what is happening within the city.
- Work on City Hall planning and facilities.
- Draft and adopt the final chapters of the City's Land Development regulations.
- Codify the LDR ordinances in Municode.
- Review all LDRs and modify as necessary.
- Review new commercial and residential plats as submitted for future development and ensure that conflicts with developers and the Seminole Improvement District are minimized.
- Review and draft contracts for additional services as needed.
- Work with new commercial and residential developers to ensure compliance with the City code.
- Improve community outreach through the appropriate combination of meetings and media.
- Improve the City website and ensure compliance with applicable ADA requirements.

|                               | ı  | FY 2019 | FY 2020       | FY 2021 FY 2022 |         |    |         |    |         |               |     |             |               |
|-------------------------------|----|---------|---------------|-----------------|---------|----|---------|----|---------|---------------|-----|-------------|---------------|
|                               |    |         |               | A               | mended  |    |         |    | Fav/    |               | Inc | cr./(Decr.) | % Budget      |
| Description                   |    | Actual  | Actual        |                 | Budget  | F  | orecast |    | (Unfav) | Budget        | O۷  | er Budget   | Incr./(Decr.) |
| Operating Expenses            |    |         |               |                 |         |    |         |    |         |               |     |             |               |
| Contracts - City Manager      | \$ | -       | \$<br>251,882 | \$              | 222,900 | \$ | 222,900 | \$ | -       | \$<br>251,900 | \$  | 29,000      | 13.0%         |
| Office Supplies               |    | 8,817   | 14,851        |                 | 15,500  |    | 12,729  |    | 2,771   | 14,900        |     | (600)       | -3.9%         |
| Dues, Licenses, Subscriptions |    | 4,929   | 5,032         |                 | 2,200   |    | 2,404   |    | (204)   | 2,700         |     | 500         | 22.7%         |
| Management Services           |    | 413,956 | -             |                 | -       |    | -       |    | -       | -             |     | -           | NA            |
| Total Operating Expenses      | \$ | 427,702 | \$<br>271,765 | \$              | 240,600 | \$ | 238,033 | \$ | 2,567   | \$<br>269,500 | \$  | 28,900      | 12.0%         |
| Capital Expenses              |    |         |               |                 |         |    |         |    |         |               |     |             |               |
| Capital Outlay                |    | 39,646  | -             |                 | -       |    | -       |    | -       | 50,000        |     | 50,000      | NA            |
| Total Capital Expenses        | \$ | 39,646  | \$<br>-       | \$              | -       | \$ | -       | \$ | -       | \$<br>50,000  | \$  | 50,000      | NA            |
| Total City Manager            | \$ | 467,348 | \$<br>271,765 | \$              | 240,600 | \$ | 238,033 | \$ | 2,567   | \$<br>319,500 | \$  | 78,900      | 32.8%         |

#### **General Fund – City Clerk Department**

#### **Summary**

The City Clerk reports to the City Manager and serves as a liaison between the City Council, City staff, the public, other local governing bodies, and governmental agencies at various levels. The City Clerk's office renders unbiased and impartial service to all residents. The City Clerk is the official record keeper responsible for maintaining, preserving, and recording official actions, documents, and legislative history for the City and is responsible for ensuring the order, accessibility, and transparency of such records. The Clerk's office is the local supervisor of elections for the City. The City Clerk administers the City's website and other social media.

#### Mission

To serve Establish confidence and trust in municipal government while providing efficient, effective, and transparent public service to the City Council, City Departments, and the Citizens of Westlake, safeguarding accurate records of municipal activities in accordance with applicable federal, state, and local laws. The City Clerk shall:

- Prepare and publish meeting notices, including legally required advertisements, and prepare and distribute agenda packets in advance of City Council meetings and public hearings.
- Provide clerical support to the City Council.
- Prepare and publish meeting notices and prepare and distribute agenda packets in advance of Advisory Board meetings and facilitate recruitment of Advisory Board members.
- Maintain the City's official records, provide information and records to the public and staff, maintain data on legislative history, and update the City Charter and City Code.
- Coordinate and manage municipal elections and serve as the filing clerk.
- Draft and disseminate public information through various modes of communication.
- Oversee website updates, site navigations, and ensure document accuracy and accessibility.

#### **Current Year Highlights**

- Filled a Deputy Clerk position.
- Created an additional social media platform to improve resident communications, in conjunction with an archiving platform to maintain compliance with public records law.
- Expanded various website features for enhanced resident communications and transparency.
- Modified and oversaw systems for public meeting notification, publication, virtual meeting broadcasting, and sustained civic engagement.
- Continue developing operating procedures and a manual for the Clerk's department.
- Implemented business registration software including online application and renewal processes.
- Established various electronic city processes.

#### **General Fund – City Clerk Department**

#### **Next Year Goals**

- Enhance and promote accessibility to ensure services are provided in an open and transparent manner.
- Maintain and seek strong cooperative partnerships, relationships, and opportunities to improve services, meeting the changing needs of the community, including the rapidly increasing size and variety of its population.
- Develop additional records management policies and procedures in accordance with State quidelines.
- Oversee the 2022 municipal election process.
- Improve virtual meeting access.
- Implement codification project to ensure that accurate information is available and organized for dissemination.
- Improve website redevelopment for enhanced user experience.
- Improve business licensing processes.
- Pursue municipal clerk education opportunities.
- Maintain relationships with local and state municipal clerk associations.

|                               | FY 2019   | FY 2020    |            | FY 2021    |           | FY 2022    |               |               |  |
|-------------------------------|-----------|------------|------------|------------|-----------|------------|---------------|---------------|--|
|                               |           |            | Amended    |            | Fav /     |            | Incr./(Decr.) | % Budget      |  |
| Description                   | Actual    | Actual     | Budget     | Forecast   | (Unfav)   | Budget     | Over Budge    | Incr./(Decr.) |  |
| Operating Expenses            |           |            |            |            |           |            |               |               |  |
| Website Support               | \$ 5,904  | \$ 14,641  | \$ 18,000  | \$ 10,601  | \$ 7,399  | \$ 10,600  | \$ (7,400)    | -41.1%        |  |
| Contracts-City Clerk          | -         | 123,764    | 125,100    | 125,100    | -         | 206,000    | 80,900        | 64.7%         |  |
| Postage and Freight           | 855       | 866        | 1,400      | 1,056      | 344       | 1,100      | (300)         | -21.4%        |  |
| Printing                      | 3,370     | 7,047      | 22,500     | 3,582      | 18,918    | 19,400     | (3,100)       | -13.8%        |  |
| Advertising                   | 21,442    | 31,177     | 28,200     | 24,887     | 3,313     | 31,200     | 3,000         | 10.6%         |  |
| Miscellaneous Services        | 532       | 1,094      | -          | 341        | (341)     | -          | -             | NA            |  |
| Dues, Licenses, Subscriptions | -         | -          | 1,400      | 9,846      | (8,446)   | 9,800      | 8,400         | 600.0%        |  |
| Total City Clerk              | \$ 32,103 | \$ 178,589 | \$ 196,600 | \$ 175,413 | \$ 21,187 | \$ 278,100 | \$ 81,500     | 41.5%         |  |

#### **General Fund – City Attorney**

#### **Summary**

The City Attorney is a designated Charter Officer appointed by a majority vote of the City Council and serves at its pleasure. The City Attorney provides legal support and advice to the City Council, City Manager, Staff, and Advisory Boards on all legal matters affecting or involving the City. The City Attorney works with the City Manager drafting policies as requested by the City Council. The City Attorney provides services as outlined in the City Charter. The City Attorney is a contracted service.

#### Mission

To provide efficient, effective, and competent legal advice to the City Council, the City Manager and staff on legal matters and their impacts on the City of Westlake, including legislative and statutory changes.

#### **Current Year Highlights**

- Drafted the remaining Land Development Regulations with the City Manager and Planning & Zoning and Engineering personnel.
- Reviewed and approved the plat language and bonds on eight new plats for development.
- Drafted appropriate mortgage documents for Housing Assistance awards.
- Monitored the legislature for potential impacts on the City.
- · Advised City Council on plats and LDRs.

#### **Next Year Goals**

- Draft and adopt the remaining chapters of the City's Land Development regulations.
- Provide legal review for the Housing Assistance program to the City Manager and staff.
- Review plat language for consistency with the City's interests.
- Provide legal advice and reviews as needed and directed by the City Council.

|                         | FY 2019    | FY 2020    |            | FY 2021    |             | FY 2022    |               |               |  |  |
|-------------------------|------------|------------|------------|------------|-------------|------------|---------------|---------------|--|--|
|                         |            |            | Amended    |            | Fav /       |            | Incr./(Decr.) | % Budget      |  |  |
| Description             | Actual     | Actual     | Budget     | Forecast   | (Unfav)     | Budget     | Over Budget   | Incr./(Decr.) |  |  |
|                         |            |            |            |            |             |            |               |               |  |  |
| Operating Expenditures  |            |            |            |            |             |            |               |               |  |  |
| ProfServ-Legal Services | \$ 369,100 | \$ 414,079 | \$ 404,000 | \$ 454,727 | \$ (50,727) | \$ 275,000 | \$ (129,000)  | -31.9%        |  |  |
| Miscellaneous Services  | -          | 119        | -          | 180        | (180)       | -          | -             | NA            |  |  |
| Outside Legal Services  | -          | 23,970     | 115,000    | -          | 115,000     | -          | (115,000)     | -100.0%       |  |  |
| Miscellaneous Expenses  | -          | -          | 10,100     | 5,891      | 4,209       | -          | (10,100)      | -100.0%       |  |  |
| Total City Attorney     | \$ 369,100 | \$ 438,168 | \$ 529,100 | \$ 460,798 | \$ 68,302   | \$ 275,000 | \$ (254,100)  | -48.0%        |  |  |

#### **General Fund – Community Services Department**

#### **Summary**

The Community Services department consists of solid waste collection, law enforcement, electricity and community service functions.

Solid Waste Collection – Costs related to the collection and disposal of resident solid waste are accounted for in the Community Service Department

Law Enforcement - The current contract with the Palm Beach County Sheriff's department calls for one 24/7 deputy. To accomplish this coverage, five deputies are required. The contract includes dedicated officers, vehicles, and dispatch. The contract also includes the supervisory personnel, K-9, detectives, crime lab, SWAT, and other resource necessary for the safety of the residents.

*Electricity* – Expenditures for roadway lighting and traffic control are accounted for in the Community Service Department.

Community Service – Expenditures for personnel performing community-wide maintenance are accounted for in the Community Service Department, along with the cost to purchase trash collection bins and other necessary maintenance supplies.

|                            | FY 2019  | FY 2020   |           | FY 2021     |             |             |               |               |
|----------------------------|----------|-----------|-----------|-------------|-------------|-------------|---------------|---------------|
|                            |          |           |           |             | Fav/        |             | Incr./(Decr.) | % Budget      |
| Description                | Actual   | Actual    | Budget    | Forecast    | (Unfav)     | Budget      | Over Budget   | Incr./(Decr.) |
|                            |          |           |           |             |             |             |               |               |
| Operating Expenditures     |          |           |           |             |             |             |               |               |
| Contracts-Solid Waste      | \$ -     | \$ 51,350 | \$ -      | \$ 244,659  | \$(244,659) | \$ 248,600  | \$ 248,600    | N/A           |
| Contracts-Sheriff          | 74,067   | 650,451   | 662,000   | 650,000     | 12,001      | 656,500     | (5,500)       | -0.8%         |
| Electricity-Streetlighting | 3,866    | 47,255    | 43,300    | 80,497      | (37,197)    | 98,600      | 55,300        | 127.7%        |
| R&M-Community Service      | -        | 26,700    | 26,700    | 26,700      | -           | 27,500      | 800           | 3.0%          |
| Operating Supplies         | -        | 6,121     | 25,000    | 27,238      | (2,238)     | 6,100       | (18,900)      | -75.6%        |
| Total Community Services   | \$77,933 | \$781,877 | \$757,000 | \$1,029,094 | \$(272,094) | \$1,037,300 | \$ 280,300    | 37.0%         |

#### **General Fund – Other Departments**

|  | FY 2019 FY 2020 |               |     |               | FY 2021 |                  |    |               |          |                 |     | FY 2022          |               |                   |                           |  |
|--|-----------------|---------------|-----|---------------|---------|------------------|----|---------------|----------|-----------------|-----|------------------|---------------|-------------------|---------------------------|--|
| Description  |                 |               |     |               | Amended |                  | _  |               | Fav /    |                 |     |                  | Incr./(Decr.) |                   | % Budget<br>Incr./(Decr.) |  |
| Description  | _               | Actual        | _   | Actual        |         | Budget           | Ľ  | orecast       | <u> </u> | (Unfav)         |     | Budget           | Ove           | er budget         | incr./(Decr.)             |  |
| Finance  |                 |               |     |               |         |                  |    |               |          |                 |     |                  |               |                   |                           |  |
| Auditing Services                                      | \$              | 3,225         | \$  | 5,250         | \$      | 5,300            | \$ | 5,250         | \$       | 50              | \$  | 5,300            | \$            | -                 | 0.0%                      |  |
| Contracts - Finance                                    |                 | -             |     | 91,769        |         | 92,700           |    | 92,700        |          | -               |     | 95,500           |               | 2,800             | 3.0%                      |  |
| Total Finance  | \$              | 3,225         | \$  | 97,019        | \$      | 98,000           | \$ | 97,950        | \$       | 50              | \$  | 100,800          | \$            | 2,800             | 2.9%                      |  |
|  |                 |               |     |               |         |                  |    |               |          |                 |     |                  |               |                   |                           |  |
| Comprehensive Planning                                 |                 |               |     |               |         |                  |    |               |          |                 |     |                  |               |                   |                           |  |
| Engineering  |                 | 188,591       |     | 352,565       |         | -                |    | -             |          | -               |     | -                |               | -                 | NA                        |  |
| Planning & Zoning                                      |                 | 237,434       |     | 240,146       |         | -                |    | -             |          | -               |     | =                |               | -                 | NA                        |  |
| Building   |                 | 738,120       |     | 999,480       |         | -                |    | -             |          | -               |     | -                |               | -                 | NA                        |  |
| Total Comprehensive Planning                           | \$1             | ,164,145      | \$1 | ,592,191      | \$      | -                | \$ | -             | \$       | -               | \$  | -                | \$            | -                 | NA                        |  |
|  |                 |               |     |               |         |                  |    |               |          |                 |     |                  |               |                   |                           |  |
| Other Administrative Services                          |                 |               |     |               |         | ====             |    |               |          | (4= 0.40)       |     |                  |               |                   |                           |  |
| ProfServ-Information Technology                        |                 | 190,948       |     | 164,744       |         | 144,700          |    | 160,648       |          | (15,948)        |     | 195,100          |               | 50,400            | 34.8%                     |  |
| ProfServ-Compliance Service                            |                 | -             |     | -             |         | 25,000           |    | -             |          | 25,000          |     | 25,000           |               | -                 | 0.0%                      |  |
| ProfServ-Consultants                                   |                 | 13,775        |     | 9,625         |         | -                |    | =             |          | -               |     | =                |               | =                 | NA                        |  |
| Contracts-Admin. Service                               |                 | -             |     | 156,997       |         | 158,700          |    | 158,700       |          | -               |     | 257,000          |               | 98,300            | 61.9%                     |  |
| Misc-Assessmnt Collection Cost                         |                 | -             |     | -             |         | -                |    | -             |          | -               |     | 2,300            |               | 2,300             | NA                        |  |
| Misc-Public Relations                                  |                 | -             |     | 1,244         |         | 50,000           |    | -             |          | 50,000          |     | 75,000           |               | 25,000            | 50.0%                     |  |
| General Government                                     |                 | 51,189        |     | 278           |         | 115,000          |    | 34,828        |          | 80,172          |     | 84,800           |               | (30,200)          | -26.3%                    |  |
| Misc. Late Fees  |                 | 455           |     | -             |         | -                |    | -             |          | -               |     | -                |               | -                 | NA                        |  |
| Emergency Comm. Program                                |                 | -             |     | -             |         | 25,000           |    | -             |          | 25,000          |     | 25,000           |               | -                 | 0.0%                      |  |
| Total Community Services                               | \$              | 256,367       | \$  | 332,888       | \$      | 518,400          | \$ | 354,176       | \$       | 164,224         | \$  | 664,200          | \$            | 145,800           | 28.1%                     |  |
|  |                 |               |     |               |         |                  |    |               |          |                 |     |                  |               |                   |                           |  |
| Facility Services                                      |                 | 00.007        |     | 40.404        |         | 04.000           |    | 40.007        |          | 7.040           |     | 40.000           |               | (0.000)           | 07.70/                    |  |
| Telephone, Cable and Internet Service Lease - Building |                 | 22,237<br>500 |     | 19,104<br>500 |         | 21,200<br>12,500 |    | 13,887<br>500 |          | 7,313<br>12,000 |     | 13,200<br>86,700 |               | (8,000)<br>74,200 | -37.7%<br>593.6%          |  |
| Lease-Copier   |                 | 500           |     | 52,207        |         | 20,500           |    | 15,980        |          | 4,521           |     | 16,000           |               | (4,500)           |                           |  |
| Insurance(Liab, Auto, Property)                        |                 | 7,120         |     | 3,620         |         | 4,000            |    | 4,088         |          | (88)            |     | 4,500            |               | 500               | 12.5%                     |  |
| Miscellaneous Services                                 |                 | , 120         |     | -             |         | 1,200            |    | 1,021         |          | 179             |     | 1,000            |               | (200)             | -16.7%                    |  |
| Cleaning Services                                      |                 | -             |     | 36,497        |         | 43,500           |    | 29,979        |          | 13,521          |     | 36,500           |               | (7,000)           | -16.1%                    |  |
| Principal-Capital Lease Payments                       |                 | 5,524         |     | 6,848         |         | 7,600            |    | 7,600         |          | -               |     | 8,500            |               | 900               | 11.8%                     |  |
| Interest-Capital Lease Payments                        |                 | 2,988         |     | 3,366         |         | 2,600            |    | 2,600         |          | -               |     | 1,700            |               | (900)             | -34.6%                    |  |
| Total Facility Services                                | \$              | 38,369        | \$  | 122,142       | \$      | 113,100          | \$ | 75,655        | \$       | 37,445          | \$  | 168,100          | \$            | 55,000            | 48.6%                     |  |
|  | _               | 00.004        |     | 00.404        |         | 404.000          |    | 0.440         | _        | 407.050         | _   | 454.000          |               | 47.000            | 40.70/                    |  |
| Contingency  | \$              | 20,964        | \$  | 22,491        | \$      | 134,000          | \$ | 6,148         | \$       | 127,852         | \$  | 151,000          | \$            | 17,000            | 12.7%                     |  |
| Reserves   |                 |               |     |               |         |                  |    |               |          |                 |     |                  |               |                   |                           |  |
| 1st Quarter Operating                                  |                 |               |     |               |         | 224 500          |    |               |          | 224 500         |     | 264 202          |               | 20.000            | 40.70/                    |  |
|  |                 | -             |     | -             |         | 234,500          |    | -             |          | 234,500         |     | 264,300          |               | 29,800            | 12.7%                     |  |
| Building   | ۴               | -             | ۴   | -             | _       |                  | •  | -             | _        | -               | Ļ   | 200,000          | _             | 200,000           | NA<br>22.22/              |  |
| Total Reserves   | \$              | -             | \$  | -             | \$      | 234,500          |    | -             | \$       | 234,500         | \$  | 464,300          | \$            | 229,800           | 98.0%                     |  |
| Total Other Departments                                | \$              | 318,925       | \$  | 574,540       | \$1     | ,098,000         | \$ | 533,929       | \$       | 564,071         | \$1 | 1,548,400        | \$            | 450,400           | 41.0%                     |  |

## Special Revenue Funds

#### **Special Revenue Fund Summary**

|                          |                   | FY 2021     |                  | FY 2022     |               |                           |  |  |  |  |  |
|--------------------------|-------------------|-------------|------------------|-------------|---------------|---------------------------|--|--|--|--|--|
| Description              | Amended<br>Budget | Forecast    | Fav /<br>(Unfav) | Budget      | Incr./(Decr.) | % Budget<br>Incr./(Decr.) |  |  |  |  |  |
| Description              | Budget            | Forecast    | (Uniav)          | Budget      | Over Budge    | incr./(Decr.)             |  |  |  |  |  |
| FUNDING                  |                   |             |                  |             |               |                           |  |  |  |  |  |
| Revenue                  | \$2,221,100       | \$4,874,387 | \$ 2,653,287     | \$2,324,800 | \$ 103,700    | 4.7%                      |  |  |  |  |  |
| Addition to Fund Balance | -                 | (2,940,059) | (2,940,059)      | -           | -             | NA                        |  |  |  |  |  |
| Total Funding            | \$2,221,100       | \$1,934,327 | \$ (286,773)     | \$2,324,800 | \$ 103,700    | 4.7%                      |  |  |  |  |  |
| EVDENDITUDES             |                   |             |                  |             |               |                           |  |  |  |  |  |
| <u>EXPENDITURES</u>      |                   |             |                  |             |               |                           |  |  |  |  |  |
| Expense                  | 2,221,100         | 1,934,327   | (286,773)        | 2,324,800   | 103,700       | 4.7%                      |  |  |  |  |  |
| Total Expenditures       | \$2,221,100       | \$1,934,327 | \$ 286,773       | \$2,324,800 | \$ 103,700    | 4.7%                      |  |  |  |  |  |

#### **Special Revenue Fund Detail-Comprehensive Planning Services**

|                                       | FY 2019 | FY 2020      |             | FY 2021     |                  | FY 2022     |                           |               |  |  |
|---------------------------------------|---------|--------------|-------------|-------------|------------------|-------------|---------------------------|---------------|--|--|
| Description                           | A - ( I | A = 1 1      | Amended     | F           | Fav /<br>(Unfav) | D lane (    | Incr./(Decr.) Over Budget | % Budget      |  |  |
| Description                           | Actual  | Actual       | Budget      | Forecast    | (Onlav)          | Budget      | Over Budget               | inci./(Deci.) |  |  |
| Revenue                               |         |              |             |             |                  |             |                           |               |  |  |
| Building Permits                      | \$ -    | \$ -         | \$1,159,200 | \$2,497,133 | \$ 1,337,933     | \$1,208,900 | \$ 49,700                 | 4.3%          |  |  |
| Reinspection Fees                     | -       | _            | 8,600       | 52,125      | 43,525           | 24,600      | 16,000                    | 186.0%        |  |  |
| Building Permits-Surcharge            | -       | _            | 2,000       | 7,436       | 5,436            | 2,700       | 700                       | 35.0%         |  |  |
| Other Building Permit Fees            | -       | _            | 15,000      | 85,725      | 70,725           | 30,000      | 15,000                    | 100.0%        |  |  |
| Building Permits-Admin Fee            | -       | -            | 64,400      | 154,874     | 90,474           | 68,100      | 3,700                     | 5.7%          |  |  |
| Engineering Permits                   | -       | -            | 590,900     | 629,703     | 38,803           | 374,600     | (216,300)                 | -36.6%        |  |  |
| Planning/Zoning Permits               | -       | -            | 231,000     | 287,069     | 56,069           | 287,100     | 56,100                    | 24.3%         |  |  |
| Developer Contributions               | -       | -            | -           | -           | -                | 25,000      | 25,000                    | NA            |  |  |
| Total Revenue                         | \$ -    | \$ -         | \$2,071,100 | \$3,714,063 | \$ 1,642,963     | \$2,021,000 | \$ (75,100)               | -2.4%         |  |  |
|                                       |         |              |             |             |                  |             |                           |               |  |  |
|                                       |         |              |             |             |                  |             |                           |               |  |  |
| Expenditures                          |         |              |             |             |                  |             |                           |               |  |  |
| ProfServ-Engineering                  | \$ -    | \$ -         | \$ 562,900  |             | \$ 264,346       | \$ 352,600  | \$ (210,300)              |               |  |  |
| ProfServ-Information Technology       | -       | -            | 28,100      | 119,146     | (91,046)         | 84,000      | 55,900                    | 198.9%        |  |  |
| ProfServ-Planning/Zoning Board        | -       | -            | 231,000     | 287,069     | (56,069)         | 287,100     | 56,100                    | 24.3%         |  |  |
| ProfServ-Consultants                  | -       | -            | 28,000      | 6,488       | 21,513           | 22,000      | (6,000)                   | -21.4%        |  |  |
| ProfServ-Building Permits             | -       | -            | 1,219,900   | 1,198,071   | 21,829           | 1,198,100   | (21,800)                  | -1.8%         |  |  |
| Postage and Freight                   | -       | -            | -           | 19          | (19)             | -           | -                         | NA            |  |  |
| Telephone, Cable and Internet Service | -       | -            | 1,200       | 1,145       | 56               | 1,100       | (100)                     | -8.3%         |  |  |
| Lease - Building                      | -       | -            | -           | -           | -                | 43,400      | 43,400                    | NA            |  |  |
| Lease - Copier                        | -       | -            | -           | 5,067       | (5,067)          | 5,100       | 5,100                     | NA            |  |  |
| Printing                              | -       | -            | -           | 981         | (981)            | 1,000       | 1,000                     | NA            |  |  |
| Miscellaneous Services                | -       | -            | -           | 213         | (213)            | -           | -                         | NA            |  |  |
| Office Supplies                       | -       | -            | -           | 1,647       | (1,647)          | 1,600       | 1,600                     | NA            |  |  |
| Capital Improvements                  | -       | -            | -           | -           | -                | 25,000      | 25,000                    | NA            |  |  |
| Total Expenditures                    | \$ -    | \$ -         | \$2,071,100 | \$1,918,398 | \$ 152,702       | \$2,021,000 | \$ (98,300)               | -2.4%         |  |  |
| Ohanna in Famil B.                    |         | <del> </del> |             | #4 705 005  | A (4 705 005)    | _           |                           |               |  |  |
| Change in Fund Balance                | \$ -    | \$ -         | \$ -        | \$1,795,665 | \$ (1,795,665)   | \$ -        | \$ -                      | NA            |  |  |
| Beginning Fund Balance                | \$ -    | \$ -         | \$ -        | \$ -        | \$ -             | \$1,795,665 | \$ 1,795,665              | NA            |  |  |
|                                       |         |              |             |             |                  |             |                           |               |  |  |
| Ending Fund Balance                   | \$ -    | \$ -         | \$ -        | \$1,795,665 | \$ (1,795,665)   | \$1,795,665 | \$ 1,795,665              | NA            |  |  |

#### **Special Revenue Fund Detail-Housing Assistance**

|                                       | FY 2019 FY 2020 |                  |        |                  |                   |                   | FY 2021  |                   |                  | FY 2022            |        |                   |                              |                  |                           |
|---------------------------------------|-----------------|------------------|--------|------------------|-------------------|-------------------|----------|-------------------|------------------|--------------------|--------|-------------------|------------------------------|------------------|---------------------------|
| Description                           | Actual          |                  | Actual |                  | Amended<br>Budget |                   | Forecast |                   | Fav /<br>(Unfav) |                    | Budget |                   | Incr./(Decr.)<br>Over Budget |                  | % Budget<br>Incr./(Decr.) |
| Revenue                               | •               | 7.540            | •      | 0.775            | •                 |                   | •        | 0.004             | •                | 0.004              | •      | 0.000             | _                            | 0.000            |                           |
| Interest-Investments Donations        | \$              | 7,549<br>349,608 | \$     | 6,775<br>736,863 | \$                | 150,000           | \$<br>1  | 3,824<br>,156,500 | \$               | 3,824<br>1,006,500 | \$     | 3,800<br>300,000  | \$                           | 3,800<br>150,000 | NA<br>100.0%              |
| Total Revenue                         | \$              | 357,157          | \$     | 743,638          | \$                | 150,000           | \$1      | ,160,324          | \$               | 1,010,324          | \$     | 303,800           | \$                           | 153,800          | 102.5%                    |
| Expenditures                          |                 | 0.740            |        | 10.550           |                   | 100 700           |          | 0.740             |                  | 101.007            |        | 000 000           |                              | 444.400          | 400.007                   |
| Assistance Program Administration Fee |                 | 3,713            |        | 10,550           |                   | 138,700<br>11,300 |          | 3,713<br>12,216   |                  | 134,987<br>(916)   |        | 282,800<br>21,000 |                              | 144,100<br>9,700 | 103.9%<br>85.8%           |
| Bank Charges                          |                 | 24               |        | -                |                   | -                 |          | -                 |                  | -                  |        | -                 |                              | -                | NA                        |
| Total Expenditures                    | \$              | 3,737            | \$     | 10,550           | \$                | 150,000           | \$       | 15,929            | \$               | 134,071            | \$     | 303,800           | \$                           | 153,800          | 102.5%                    |
| Change in Fund Balance                | \$              | 353,420          | \$     | 733,088          | \$                | -                 | \$1      | ,144,395          | \$(              | 1,144,395)         | \$     | -                 | \$                           | -                | NA                        |
| Beginning Fund Balance                | \$              | 336,953          | \$     | 690,373          | \$1               | ,423,461          | \$1      | ,423,461          | \$               | -                  | \$2    | 2,567,856         | \$                           | 1,144,395        | 80.4%                     |
| Ending Fund Balance                   | \$              | 690,373          | \$1    | ,423,461         | \$1               | ,423,461          | \$2      | ,567,856          | \$(              | 1,144,395)         | \$2    | 2,567,856         | \$                           | 1,144,395        | 80.4%                     |